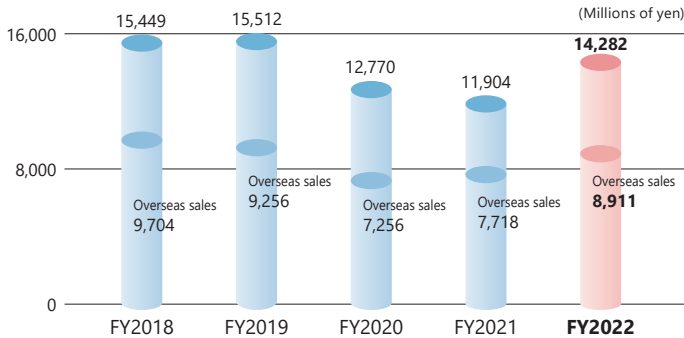
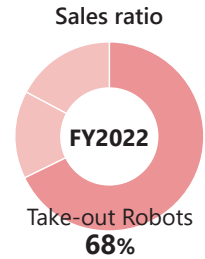


Sales by Product Category

Take-out Robots



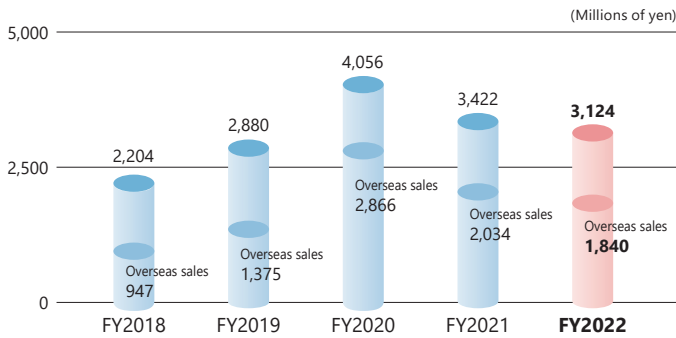
- Increased by 2,378 million yen (20.0%) from the previous FY to 14,282 million yen.
- Sales increased due to capital investment picking up while economic activity was restarting.



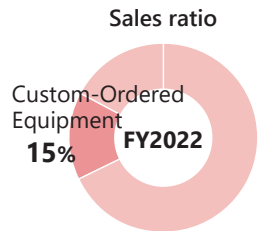
Future Growth Strategy

We will continue to develop products that meet regional and industry characteristics. In addition, we will make further efforts to develop products that reduce the environmental impact and increase the added value of take-out robots.

Custom-Ordered Equipment



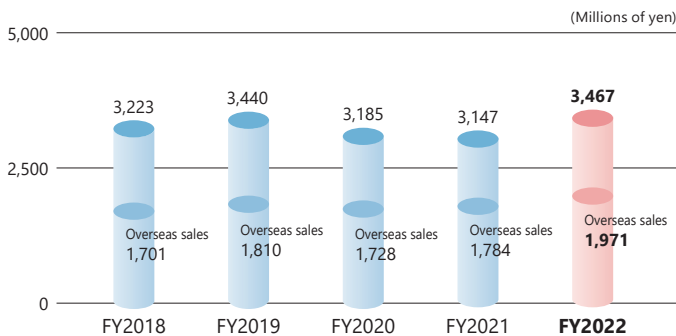
- Decreased by 297 million yen (8.7%) from the previous FY to 3,124 million yen.
- Sales did not increase for medical fields, but demand for automation are increasing in various industries.



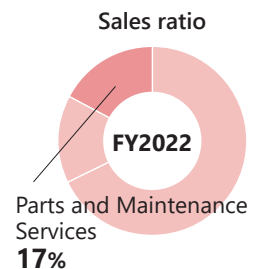
Future Growth Strategy

In response to the growing need for automation in Japan and overseas, we will focus on businesses that have synergy with take-out robots. In addition, through the palletizing robot launched in 2020, we will work to expand our products beyond the plastics industry.

Parts and Maintenance Services



- Increased by 319 million yen (10.2%) from the previous FY to 3,467 million yen.
- Sales increased as the customers' factory operating ratio increased due to the various regulations of COVID-19 pandemic have been relaxed.



Future Growth Strategy

One of our competitive advantages over other companies is our network, which is the best in the industry. We will continue to focus on securing and training human resources to support our global expansion and develop high quality services worldwide.