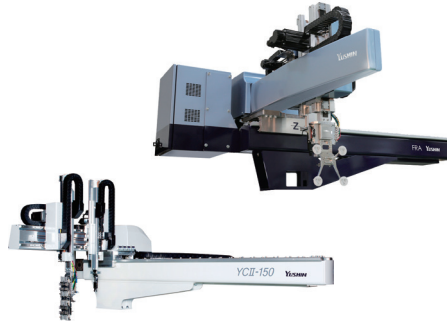
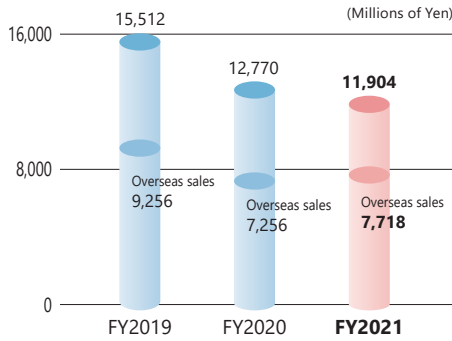


Sales by Product Category

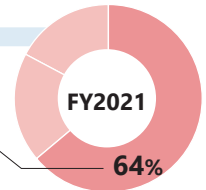
The Three Pillars that Support YUSHIN

YUSHIN's core business is take-out robots, which are essential to the manufacturing process of plastic injection molded products. The company also offers custom-ordered equipment that support the automated processes before and after the work of take-out robots, as well as parts and maintenance service.

Take-out Robots



Sales ratio
Take-out Robots

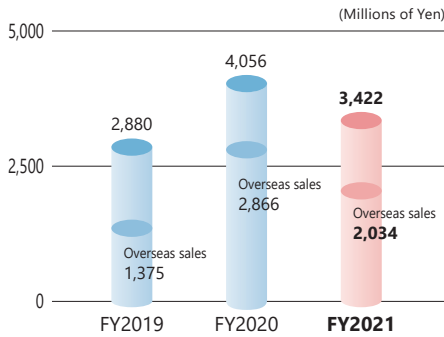


- Take-out robots decreased by 865 million yen (6.8%) from the previous FY to 11,904 million yen.
- Sales did not increase mainly in Japan due to low capital investment. In the second half of the fiscal year, however, there was a recovery in China and other countries.

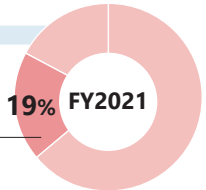
Future Growth Strategy

We will continue to develop products that meet regional and industry characteristics. In addition, we will make further efforts to develop products that reduce the environmental impact and increase the added value of take-out robots.

Custom-ordered Equipment



Sales ratio
Custom-ordered Equipment

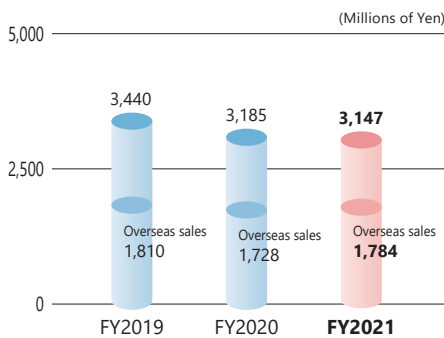


- Custom-ordered equipment decreased by 634 million yen (15.6%) from the previous FY to 3,422 million yen.
- Sales did not increase for medical fields.

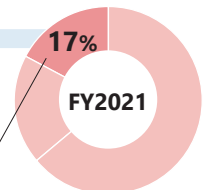
Future Growth Strategy

In response to the growing need for automation in Japan and overseas, we will focus on businesses that have synergy with take-out robots. In addition, through the palletizing robot launched in 2020, we will work to expand our products beyond the plastics industry.

Parts and Maintenance Service



Sales ratio
Parts and Maintenance Service



- Parts and Maintenance Service decreased by 38 million yen (1.2%) from the previous FY to 3,147 million yen.
- Sales were steady in spite of COVID-19 situation.

Future Growth Strategy

One of our competitive advantages over other companies is our network, which is the best in the industry. We will continue to focus on securing and training human resources to support our global expansion and develop high quality services worldwide.