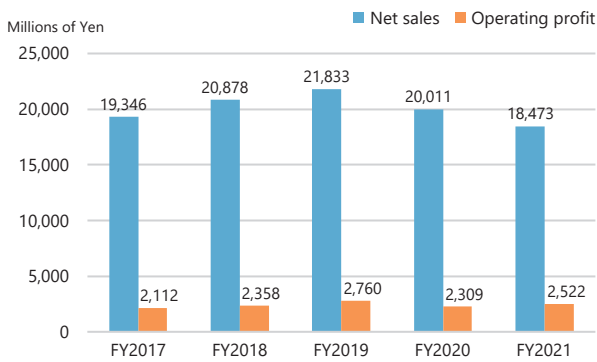


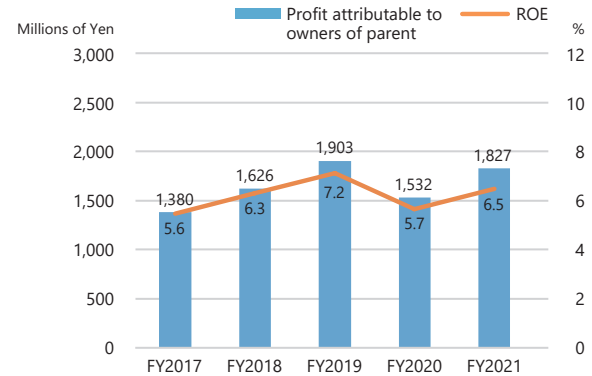
# Financial Highlights

## Net Sales, Operating Profit



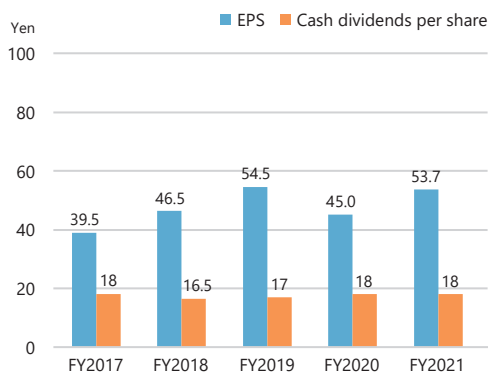
Net sales for the fiscal year ended March 2021 decreased by 7.7% from the previous fiscal year. Net sales in China and Korea increased but net sales in Japan slowed down. Operating profit increased by 9.2% compared to the previous fiscal year with efforts for improving gross margin and reducing operating expenses

## Profit Attributable to Owners of Parent, ROE



Profit attributable to owners of parent for the fiscal year ended March 2021 increased by 19.2% over the previous year, exceeding the 9.2% increase in operating profit. This was mainly due to foreign exchange gains. ROE was 6.5%, up 0.8 point from the previous fiscal year.

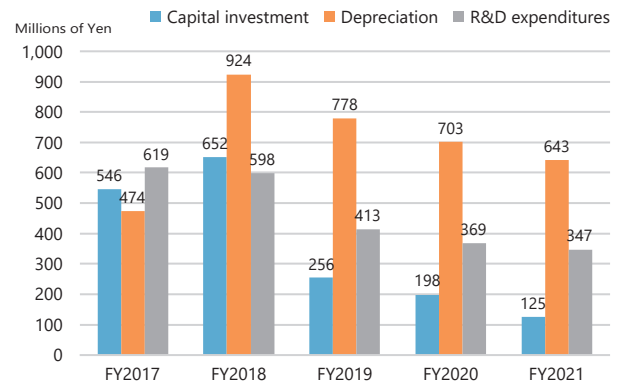
## EPS, Dividends



In order to realize stable and continuous shareholder returns, we are targeting a consolidated dividends pay-out ratio of 30% or more. We intend to raise the level of ordinary dividends as we improve our consolidated performance.

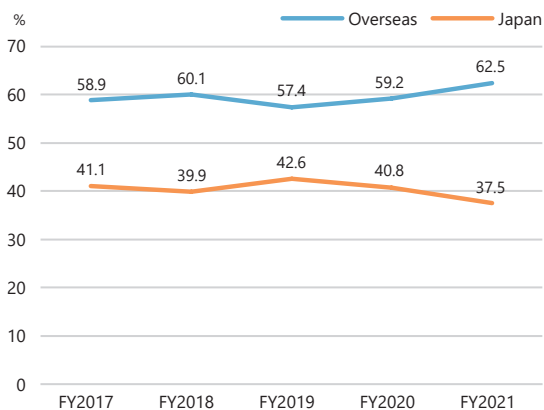
Please note that the values for FY2017 and FY2018 have been adjusted due to the 1:2 stock split implemented on April 1, 2018.

## Capital Investment, Depreciation, R&D Expenditures



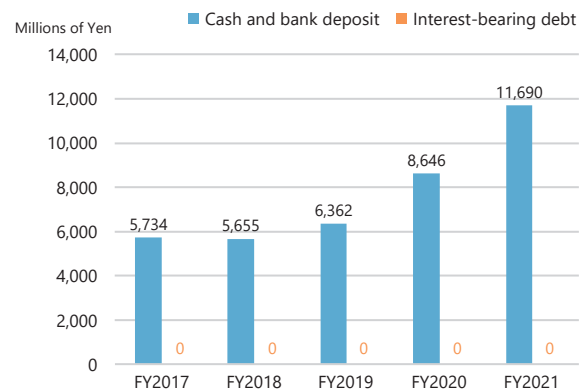
Depreciation of the new headquarters and factory built in 2016 has been decreasing every year. YUSHIN keeps spending a certain of Research and development expenses under any economic situation.

## Overseas Sales Ratio



The overseas sales ratio has been around 60% in recent years. In the fiscal year ended March 2021, the ratio was at a high level in the last five years due to the sluggish domestic market and large projects of custom-ordered equipment for overseas markets.

## Cash and Bank Deposit, Interest-bearing Debt



Cash and deposits decreased mainly due to the relocation of the new headquarters and factory in 2016, the ratio of cash and deposits has been increasing in the last three years without any major expenditure. We will be prepared to make flexible investments at the appropriate time, such as for future demand increases.