



***YUSHIN***

**YUSHIN Report**  
***2021***

Year Ended March, 2021

**YUSHIN PRECISION EQUIPMENT CO., LTD.**

できない。無理だ、は出発点

The impossible is the starting point for innovation.

Susumu Kotani, YUSHIN's Founder

About us	03
Business Philosophy and Motto	04
History of Value-Creation	05
YUSHIN's Strength	07
Risk Management	08
Message from the President	09
Financial Highlights	11
Non-financial Highlights	12
Sales by Product Category	13
Sales by Region	14
Sales by End-user Industry	15
Segment Information	16
Global Network	17
ESG	19
ESG – Environmental	20
ESG – Social	20
ESG – Governance	21
Directors and Auditors	23
Directors' and Auditors' Skills Matrix	27
Data Collection	28
Stock Information	35
General Information	37

## Editorial policy

YUSHIN Report is intended to help our shareholders, investors and other stakeholders better understand how we are creating social and economic value and achieving sustainable growth. We hope that this report will contribute to your dialogue with us.

## Reporting period

The main period covered in this report is the fiscal year ended March 31, 2021 (April 1, 2020 to March 31, 2021). Some of the contents include information outside of this period.

## Scope of report

This report covers YUSHIN PRECISION EQUIPMENT CO., LTD. and its 13 consolidated subsidiaries.

## Notes on the forecast and outlook

The forecasts and outlooks contained in this YUSHIN Report 2021 are based on information available at the time of preparation and are judged to be reasonable by the Company, and include potential risks, uncertainties and other factors. Therefore, actual results may differ from the forecasts and outlooks due to changes in various factors.



# **YUSHIN PRECISION EQUIPMENT CO., LTD.**

555 Kuzetonoshiro-cho, Minami-ku, Kyoto  
601-8205 JAPAN

[www.yushin.com](http://www.yushin.com)

2021.12