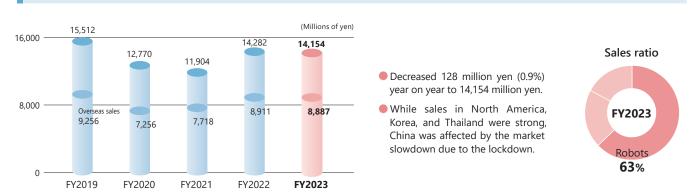
Sales by Product Category

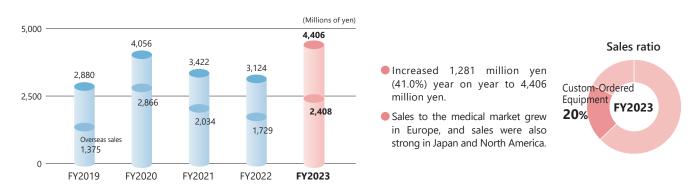
Robots



Future Growth Strategy

We will continue to develop products that meet regional and industry characteristics. In addition, we will make further efforts to develop products that reduce the environmental impact and increase the added value of take-out robots. Through the palletizing robot launched in 2020, we also plan to expand our product line outside of the plastics industry.

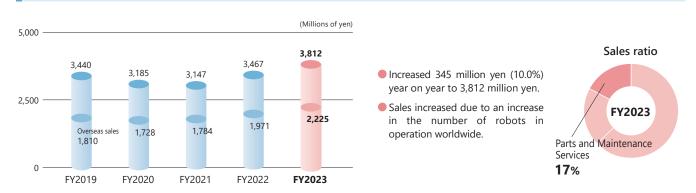
Custom-Ordered Equipment



Future Growth Strategy

Due to the shortage of human resources, the need for automation is becoming even greater both in Japan and overseas. We will continue to focus on custom-ordered equipment (system projects) that have synergy with take-out robots and provide solutions that benefit our customers.

Parts and Maintenance Services



Future Growth Strategy

One of our competitive advantages over other companies is our service network, which is the best in the industry. We will continue to focus on attracting and training the people who will support our global expansion and develop high-quality services around the world.

23